Texas A&M International University Laredo, Texas 78045

March 8, 2007

Professor Dr. Hussam el-Din el-Attar President of Benha University Benha Arab Republic of Egypt

Dear President Hussam:

I am pleased that our two universities have entered into a formal agreement to further develop joint degree programs in the areas of Business, Education, Nursing, and various disciplines in Arts and Sciences, at both the undergraduate and graduate levels. We are confident that the programs we will develop will offer your students excellent opportunities to pursue degrees jointly conferred by Benha University and Texas A&M International University.

I am pleased to report that we have made substantial progress since our initial discussions last summer. In early September, Dr. Antonio Rodriguez of Texas A&M International University, who is serving as the academic coordinator for the program, visited Egypt and worked with Dr. Yehia and other faculty members on the structure and curriculum of possible programs. We now are hopeful that we will begin development and implementation of our agreement immediately.

I am grateful for your support, and for the hospitality you extended to us during our visit. I wish to renew our invitation for you to visit our university so that we may reciprocate the many kindnesses you have shown us. Our president, Dr. Ray Keck, shares my enthusiasm for the work we are doing in Egypt and has expressed his great desire to meet you. We hope that you will include Laredo on the itinerary of one of your upcoming visits to the United States. We will be happy to host you at your convenience, and suggest that June is a beautiful month to visit Laredo.

With best regards,

Dan R. Jones, Ph.D.

Provost and Vice President for Academic Affairs

Copies:

Dr. Yehia El-Mashad

Dr. Ray Keck

Dr. Jacky Yuk-chow So

Dr. Jaime Ortiz

MEMORANDUM OF UNDERSTANDING BETWEEN TEXAS A&M INTERNATIONAL UNIVERSITY LAREDO, TEXAS, UNITED STATES AND BENHA UNIVERSITY BENHA, EGYPT

Texas A&M International University, having its registered address at 5201 University Blvd, Laredo, Texas, United States, represented by its President Dr. Ray M. Keck, III with legal personality determined by the Board of Regents, TAMUS, on September 1st, 2001, and Benha University, having its registered address at Benha, Kalyoubia Governorate, Benha, Arab Republic of Egypt, represented by its President Prof. Dr. El-Din El-Attar, with legal personality determined in 2005 by the Ministry of Higher Education, have agreed to the following terms:

- 1. That this memorandum of understanding (MOU) is intended to facilitate all exchanges and cooperative initiatives between the universities in the areas of education, exchange, development research, and community service.
- 2. That the parties recognize that implementation of any agreement will depend upon the academic interest and expertise of individual faculty members and upon the availability of financial resources. Accordingly, joint institutional goals will be accomplished in accordance with separately negotiated College and Department level Implementing Agreements.
- 3. A variety of cooperative approaches shall be employed, such as:

Exchange of undergraduate and graduate students
Exchange of faculty members
Exchange of research personnel
Technical assistance and/or training
Exchange of scholarly and pedagogical materials
Joint research, seminars, conferences, and workshops
Other cooperative efforts set forth in separate Implementing Agreements

4. That each university will appoint a Liaison Officer to develop and coordinate specific programs.

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- 5. That financial and/or funding considerations shall become the subject of specific discussion and agreement within the framework of a separate Implementing Agreement negotiated at the College/Departmental level. No financial commitment whatever on the part of either signatory to this document is intended or implied.
- 6. That specific projects to which this MOU may lead will be subject to joint and periodic evaluations by appropriate authorities within the respective universities.
- 7. This MOU will be in effect from the date of signature for a period of five years and is subject to revision or modification by mutual agreement. It is also understood that either institution may terminate the agreement upon giving one year's notice. It is assumed that such action would be taken only after mutual consultation in order to minimize potential inconvenience to the other party.
- 8. That such MOUs are not intended to be legally binding documents. Rather, they are meant to describe the nature and cooperative intentions of those institutions involved, and to suggest guidelines for cooperation. Nothing, therefore, shall diminish the full autonomy of either institution, nor may any constraints be imposed by either upon the other. Any final agreement will be in writing and subject to approval by both parties.

Dr. Dan Jones

Provost and VP Academic Affairs Texas A&M International University Dr. Hossam El-Din El-Attar

President

Benha University

8 march 2007

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